



Some years ago, building an executive comms platform might have been a luxury.

But today, employees and consumers want businesses and their leaders to have a point of view on the world and values to match.



Crafting an executive comms strategy isn't always simple.

We have to answer:



Why we want to amplify our executives' presence. Why is it important we do this now? Ř

Whether we need to evolve our corporate narrative to give our executives a fresh and engaging platform. Ø

Whether we want to use the media, analysts or influencers to change perception and position in the market. Is there a market opportunity we want to pursue?



The acceptable level of risk that we are willing to take to achieve our aims.

We cannot ignore external factors.



Political instability, global conflicts, the cost of living, the climate crisis and the AI revolution preoccupy employees and consumers.



The volatile media landscape means fewer journalists, with those that remain having their attention monopolised by industry giants.



Social media can accelerate and amplify but also distort and damage – and Gen Al may impact this even further.



Brand executives are the **ultimate brand ambassadors**. A well-designed executive comms platform:

- 1. **Deepens understanding** of what the company stands for
- 2. Builds trust and credibility with all stakeholders
- 3. Makes issues management manageable, and
- 4. Helps navigate change internally



There are many stories to be told and each executive has a role to play.

Chief Executive Officer

Chief Legal Officer General Counsel Chief Risk Officer Industry trends and outlook **Chief Technology Officer** Product and service offerings **Chief Information Officer** Customer success stories Chief Product Officer Company culture and values Go-to-market strategy Brand strategy **Chief Marketing Officer Chief People Officer**



- Company vision and strategy Company performance and financial results Growth and expansion plans Competitive landscape and market position Leadership philosophy and management approach Partnerships, collaborations and strategic alliances Corporate governance and risk management Regulatory and policy matters affecting the industry Emerging technologies and disruptive innovation
 - Corporate social responsibility and sustainability Talent acquisition and workforce development Diversity, equity and inclusion initiatives

Many presume that top global CEOs have their social and media strategies working well.

We conducted a LinkedIn and media audit of 100 chief executives to test this assumption.

Our findings paint a picture of patchwork involvement and huge variations in quality.



Profile Score

We ranked 100 CEOs across five areas.

Presence

The completeness of their LinkedIn profile and how often they post

Expertise

The range of topics they talk about on LinkedIn and whether they share their opinions

Networking

How often they engage with others' posts

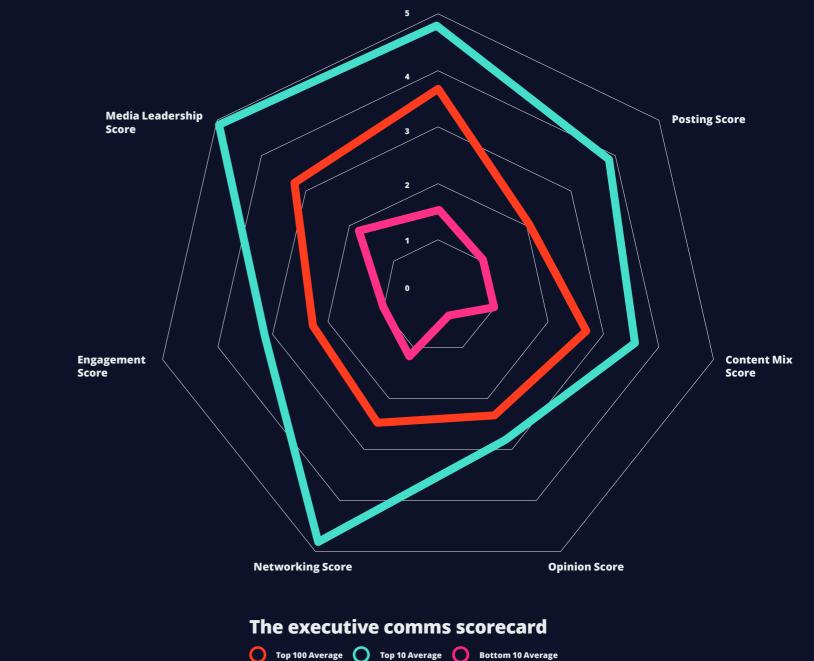
Engagement

How impactful their LinkedIn content is

Media Leadership

How they are portrayed in the media

An effective programme will help executives compete with these global heavyweights and position them as respected leaders.



SNAPSHOT FINDINGS Presence

Only 42 have fully filled-out profiles

Only 7 post twice a week—our recommendation for the most effective rate to build and maintain an audience

17 post less than once a month, and 10 haven't posted at all over the past six months

Expertise

Of our 100 CEOs:

10 spoke exclusively about their company over the past six months

24 posted company-focused stories 4x as much as non-company stories

61 broadcasted news about their companies twice as much as other issues

We recommend talking about industry, society and personal thoughts as much as company updates. Only 28 CEOs met this criteria.

WATCH OUT

We know there is an echo chamber on LinkedIn. When a senior executive posts, the vast majority of interactions are usually from people within their own company. So while the executive sees a high-volume of engagement, the posts might not reach far outside the company network or be relevant to the people they want to influence.

Top performing executives discuss:

- **1.** Improving practices in their industry
- **2.** Addressing changes in regulation
- **3.** Combatting major issues like climate change
- **4.** Supporting disadvantaged groups, and
- **5.** Righting societal wrongs



SNAPSHOT FINDINGS

Networking

Many CEOs simply broadcast updates without ever engaging with their audience.

Commenting on your peers' posts is an effective way to expand opportunities and nurture relationships with your network.

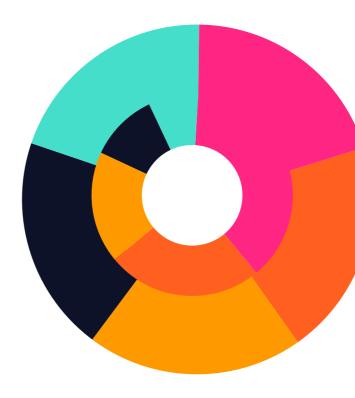
42 CEOs write less than 1 comment every 2 months

Only 21 write 1+ comment a week (our recommended best practice)

Engagement

Our Proxy Engagement Score allows us to roughly gauge how impactful the CEO's content is with their audience.

The formula we use is: Total reactions, comments and reposts ÷ Total Followers



- <20% Proxy Engagement Score; 38 CEOs</p>
- 20% to 39.9% Proxy Engagement Score; 25 CEOs
- 40% to 59.9% Proxy Engagement Score; 18 CEOs
- O 60% to 79.9% Proxy Engagement Score; 11 CEOs
- 80%+ Proxy Engagement Score; 8 CEOs

SNAPSHOT FINDINGS

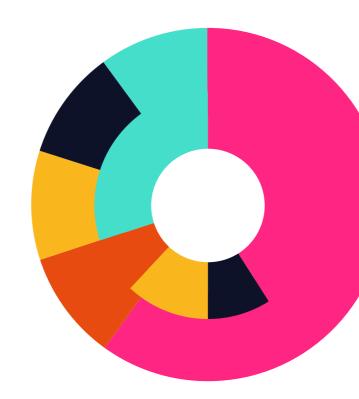
Media Leadership

We analysed the top-tier media hits each CEO has been featured in over the past year to understand how their messages are received.

We created a Net Sentiment Score that is similar to a Net Promoter Score where positive and neutral stories are evaluated against negative stories.

While almost all our CEOs have a net positive sentiment, there is still a wide variation in how well their media relations strategies are working.

CEO Net Sentiment Score:



Comparison of the sector of

- 60% to 69.9% Net Sentiment Score; 8 CEO's
- 70% to79.9% Net Sentiment Score; 12 CEO's
- O 80% to 89.9% Net Sentiment Score; 9 CEO's
- 90%+ Net Sentiment Score; 41 CEO's

The average CEO vs best practice.

	Presence	Expertise	Networking	Engagement
THE AVERAGE CEO	Has completed the basics of their LinkedIn profile Post three times a month	Talks about their company twice as much as any other topic Does not often offer opinion in their post	Comments on another's post once a month	Post content that does not engage far beyond the employee base
THE BEST CEOS	Have fully filled-out profiles with professional profile and header pictures, featured posts, the follow option enabled, a compelling About section and detailed experience Post twice a week to build and maintain audience	Talk about industry, society and personal topics as much as their company Always share their insights with original thinking	Comment on another's post once a week	Post content that generates strong engagement (above benchmark) including from those outside their company

Media Leadership

<60% Net Sentiment

90% Net Sentiment Score



So what does this mean for senior leaders?



Executives need a platform that sets them apart.

C-Suite Issues

Business growth Vision/Mission Competition Customers Talent Cost of capital Technology Stakeholders Culture R&D

Industry Issues

Customer challenges Supply chain Market transformation Company differentiation Skills gaps



Societal Issues Economic uncertainty Cost of living

Net-Zero targets Geopolitics Diversity

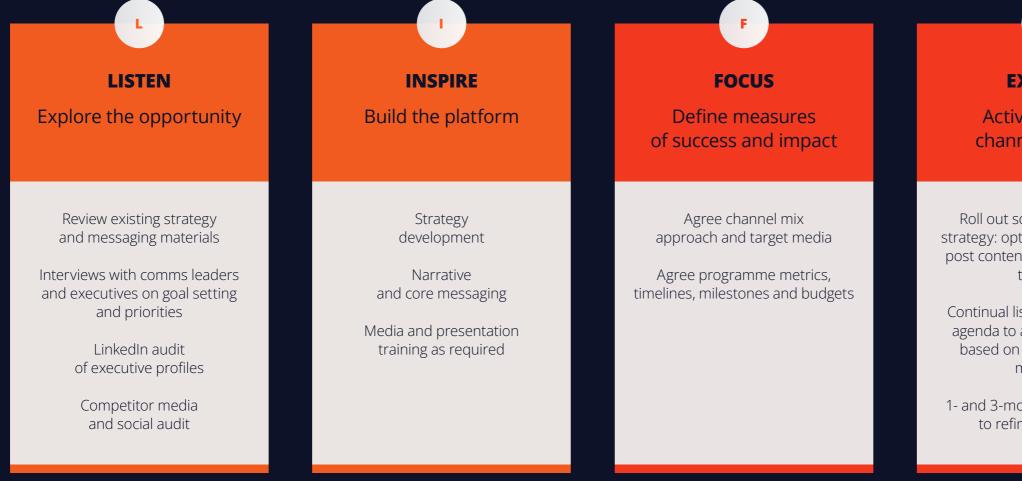
Personal Interest

Passion projects Details on career ascent Allyship Charity involvement

Using social and cultural insights, we ensure the stories and perspectives shared resonate with the audiences that matter.

Introducing the LIFE framework for Executive Comms

We follow a four-part approach to create a comms platform unique to your organisation which scales to as many executives as required.



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EXECUTE

Activate across channels at pace

Roll out social and editorial strategy: optimise social profiles, post content, pitch profile opps to media

Continual listening to the news agenda to adjust programme based on positive/negative moments

1- and 3-month report in order to refine programme

These brands have trusted us to manage the profiles of their most senior executives.

They do so because of our:

Extensive experience working alongside executive leadership Proven impact on the executive and organisation's brand Access to the right data and insights to inform strategy Deep market understanding of the stories that need to be told Combined earned and social expertise for a fully integrated programme

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Getting ready

Refining your executive communications programme can be summed up in these five must-do steps:

Goal setting with internal and external listening

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Programme development inc. messaging and narrative

Media and presentation training

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Content and pitch creation alongside channel planning to reach key audiences

If you would like to benchmark your executives or take a fresh look at your executive communications, please get in touch at workwithus@brands2life.com

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On-going listening and reporting to refine the programme

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